



Sheffield Clinical Commissioning Group



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## SHEFFIELD HEALTH AND WELLBEING BOARD PAPER

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**Subject:** Sheffield Health and Wellbeing Board Plan 2013-14

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### Summary:

Sheffield's Health and Wellbeing Board became a statutory Committee of Sheffield City Council on 1<sup>st</sup> April 2013 following legislation set out in the Health and Social Care Act 2012. The Board is a partnership between Sheffield City Council, NHS Sheffield Clinical Commissioning Group and Healthwatch Sheffield.

A Health and Wellbeing Board brings together and is responsible for the variety of services that make people healthy and well, from GPs, hospitals and mental health services; and care homes, social activities for those with dementia and social services; to sports activities for children, debt advice centres, and food quality and air pollution – to name just a few. Being as healthy and as well as we can helps us to do the things we want to do, and a Health and Wellbeing Board brings together all the different strands that enable us to play an active role in our families, our communities and our city.

Sheffield's Health and Wellbeing Board is co-chaired by Councillor Julie Dore, Leader of Sheffield City Council, and Dr Tim Moorhead, Chair of NHS Sheffield Clinical Commissioning Group.

The statutory functions of a Health and Wellbeing Board, as stated in the Board's Terms of Reference, are to:

- Undertake a Joint Strategic Needs Assessment (JSNA).
- Develop a Joint Health and Wellbeing Strategy (JHWS) between the Council and NHS Sheffield Clinical Commissioning Group (the CCG).
- Encourage integrated working between providers including use of pooled budgets and other financial arrangements under s75 of the NHS Act 2006.

This report sets out Sheffield's Health and Wellbeing Board's plan for 2013-14. It identifies some priorities for what the Board will do in the year to come, namely:

1. Know the health and wellbeing needs of Sheffield.
2. Make a plan to ensure the services in Sheffield meet the health and wellbeing needs of Sheffield people.
3. Work with the local public and others involved with health and wellbeing in the city.

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### **Questions for the Health and Wellbeing Board:**

Does the Board endorse this plan for 2013-14?

### **Recommendations:**

That the Board endorse this plan and commit to working in partnership as a Board and with others in 2013-14.

### **Reasons for Recommendations:**

The Health and Wellbeing Board in Sheffield is a new partnership between key commissioners in the city. This plan sets out how the Board over the coming year can ensure it has quality evidence of needs, workable yet ambitious strategies for action, and meaningful dialogue with stakeholders and members of the public on a number of issues including inequality. This plan sets out how, in this first year as a Board, these elements can all work together.

# SHEFFIELD HEALTH AND WELLBEING BOARD PLAN 2013-14

## 1.0 SUMMARY

- 1.1 Sheffield's Health and Wellbeing Board became a statutory Committee of Sheffield City Council on 1<sup>st</sup> April 2013 following legislation set out in the Health and Social Care Act 2012. The Board is a partnership between Sheffield City Council ([www.sheffield.gov.uk](http://www.sheffield.gov.uk)), NHS Sheffield Clinical Commissioning Group (<http://www.sheffieldccg.nhs.uk>) and Healthwatch Sheffield ([www.healthwatchsheffield.co.uk](http://www.healthwatchsheffield.co.uk)).
- 1.2 A Health and Wellbeing Board brings together and is responsible for the variety of services that make people healthy and well, from GPs, hospitals and mental health services; and care homes, social activities for those with dementia and social services; to sports activities for children, debt advice centres, and food quality and air pollution – to name just a few. Being as healthy and as well as we can helps us to do the things we want to do, and a Health and Wellbeing Board brings together all the different strands that enable us to play an active role in our families, our communities and our city.
- 1.3 Sheffield's Health and Wellbeing Board is co-chaired by Councillor Julie Dore, Leader of Sheffield City Council, and Dr Tim Moorhead, Chair of NHS Sheffield Clinical Commissioning Group. The full membership of the Board is available on the Board's website at: [www.sheffield.gov.uk/healthwellbeingboard](http://www.sheffield.gov.uk/healthwellbeingboard).
- 1.4 The statutory functions of a Health and Wellbeing Board are, as stated in the Board's Terms of Reference, to:
- Undertake a Joint Strategic Needs Assessment (JSNA).
  - Develop a Joint Health and Wellbeing Strategy (JHWS) between the Council and NHS Sheffield Clinical Commissioning Group (the CCG).
  - Encourage integrated working between providers including use of pooled budgets and other financial arrangements under s75 of the NHS Act 2006.
- 1.5 This report sets out Sheffield's Health and Wellbeing Board's plan for 2013-14. It identifies some priorities for what the Board will do in the year to come, namely:
1. Know the health and wellbeing needs of Sheffield.
  2. Make a plan to ensure the services in Sheffield meet the health and wellbeing needs of Sheffield people.
  3. Work with the local public and others involved with health and wellbeing in the city.

## 2.0 WHAT DOES THIS MEAN FOR SHEFFIELD PEOPLE?

- 2.1 Sheffield people deserve the best health, care and support available. Sheffield already has excellent hospitals and provision for those in need, something the city is deservedly proud of. Following on from the Government's reforms to health and social care, the Health and Wellbeing Board is a new and exciting

opportunity to continue to improve health and wellbeing services for the people of Sheffield.

- 2.2 The Joint Health and Wellbeing Strategy, commissioned and spearheaded by the Health and Wellbeing Board, is a broad, overarching strategy which recognises that good health and wellbeing is a matter for every service area, and that people are healthy and well not just because of the health and social care they receive, but also because of the nature of the housing, environment, communities, amenities, activities and economy surrounding them. The Strategy focuses therefore not just on specific interventions to improve health and social care, but also on the 'wider determinants' of health.
- 2.3 This means that the shadow Health and Wellbeing Board aims for *all* Sheffield people to be *positively* affected by the Strategy. The Strategy focuses on people, arguing that the people of Sheffield are the city's biggest asset. The Strategy aims that people are able to take greater responsibility for their own wellbeing by making good choices. Services will work together with Sheffield people to design and deliver services which best meet the needs of an individual.
- 2.4 It is important that the Board is successful in integrating services so as to reduce health inequalities and mitigate the impacts of the economic climate. A successful Health and Wellbeing Board will mean better chances and opportunities for Sheffield people, and a framework to measure the progress in health and wellbeing in Sheffield will be developed by September 2013.

### **3.0 OUTCOME AND SUSTAINABILITY**

- 3.1 The Health and Wellbeing Board has been meeting as a shadow Board since January 2012, which has given it the opportunity to build up a sustainable and meaningful partnership geared to bring about changes for the good of Sheffield.
- 3.2 The work of the Health and Wellbeing Board in Sheffield is long-term, recognising that big changes to health and wellbeing take time to develop and implement, and that progress and performance targets have to be given time to be demonstrated.
- 3.3 The Joint Health and Wellbeing Strategy, which is at the heart of the Health and Wellbeing Board's work, is a sustainable Strategy in that it recognises the financial climate that the Health and Wellbeing Board is operating in, but aims to offer innovative services that are value for money by working in new and different ways.

## **4.0 MAIN BODY OF THE REPORT**

### **4.1 Introduction**

Sheffield's Health and Wellbeing Board became a statutory group in April 2013. It is a group of local GPs, local councillors, a representative of Sheffield citizens through Healthwatch Sheffield, and senior managers in the NHS and the local authority, all of whom seek to make local government and local health services better for local people. This report sets out the Health and Wellbeing Board's plans for 2013-14.

### **4.2 Health and Wellbeing Board Priorities For 2013-14**

Sheffield's Health and Wellbeing Board has three main priorities, which it will be considering and developing over 2013-14:

#### **4.2.1 Priority 1: Know the health and wellbeing needs of Sheffield.**

The primary means of doing this is through the Joint Strategic Needs Assessment process ([www.sheffield.gov.uk/jsna](http://www.sheffield.gov.uk/jsna)). This is a process, including an extensive report, which will help the Health and Wellbeing Board to understand the health and wellbeing needs of the city and its citizens.

In 2012-13, Sheffield's Health and Wellbeing Board, in its shadow form, held several events, attended by over 300 people, to identify and consult to ensure the evidence of needs is accurate and comprehensive.

Over 2013-14, Sheffield's Health and Wellbeing Board will commit to:

1. Producing an extensive report by September 2013 which will analyse the health and wellbeing needs of the city and identify some key strategic priorities for commissioners to focus on.
2. Continuing to develop and have a comprehensive, up-to-date assessment of Sheffield's health and wellbeing needs.

#### **4.2.2 Priority 2: Make a plan to ensure the services in Sheffield meet the health and wellbeing needs of Sheffield people.**

This is called the Joint Health and Wellbeing Strategy ([www.sheffield.gov.uk/healthandwellbeingstrategy](http://www.sheffield.gov.uk/healthandwellbeingstrategy)). This will be a fully comprehensive plan, which identifies the main priorities for service provision in Sheffield. It will also be an ambitious plan for the city, with indicators of performance and plans for action.

In 2012-13, Sheffield's Health and Wellbeing Board produced a draft Joint Health and Wellbeing Strategy. An initial consultation on the outcomes in the Strategy was carried out in summer 2012. This consultation indicated that the broad priorities of the Strategy were supported.

Over 2013-14, Sheffield's Health and Wellbeing Board will commit to:

1. Holding a second more in-depth consultation on the Joint Health and Wellbeing Strategy in April-June 2013. This consultation will focus on a broad section of Sheffield people and communities, with a particular emphasis on hard to reach groups. It will seek to identify the key actions needed so that the Strategy's outcomes can be achieved.
2. Reviewing the results of the Joint Strategic Needs Assessment process and the consultation on the Joint Health and Wellbeing Strategy to produce a final version ready for autumn 2013.
3. Focussing on specific priority areas related to providing integrated services and seeking to reduce health inequalities (i.e. not focussing on every single issue set out in the Joint Health and Wellbeing Strategy).
4. Overseeing the commissioning of services for 2014-15 (through the contractual mechanisms of the Clinical Commissioning Group and Sheffield City Council) which are based on the priorities and action plans of the Joint Health and Wellbeing Strategy.
5. Monitoring key indicators of health and wellbeing in the city.

#### 4.2.3 **Priority 3: Work with the local public and others involved with health and wellbeing in the city.**

Primarily the Health and Wellbeing Board's work with the local public and others involved with health and wellbeing in the city will be done by assessing the work and reports of Healthwatch Sheffield, a newly established independent 'watchdog' for the people of Sheffield. Healthwatch Sheffield will have a representative on the Health and Wellbeing Board. This representative, as well as the individual experiences of other Board members, will help to represent members of the public on Sheffield's Health and Wellbeing Board. Healthwatch Sheffield will carry out its individual campaigns and work programmes as appropriate and as guided by its council and sub-groups.

The Health and Wellbeing Board will also engage directly with members of the public and others involved with health and wellbeing in Sheffield. In 2012-13, Sheffield's Health and Wellbeing Board ran a range of events designed to publicise the role of the Board as well as begin a conversation about health and wellbeing in the city. This included a question-and-answer session attended by over 120 people, surveys and focus groups held with providers of health and wellbeing services covering over 120 people, and the JSNA events attended by over 300 people.

Over 2013-14, Sheffield's Health and Wellbeing Board will commit to:

1. Inviting the contribution of Healthwatch, members of the public, providers and others to improve health and wellbeing in the city. This will be done by:
  - a. Holding at least four events per year designed to engage with members of the public and other stakeholders. Some will be specifically designed for providers; others will be for members of the public.
  - b. Holding at least four formal public meetings a year, where all agendas, minutes and reports will be made available online (<http://meetings.sheffield.gov.uk/council-meetings/health-and->

- [wellbeing-board](#)) and on paper when requested. Members of the public are invited to attend these meetings.
- c. Welcoming suggestions for other events, surveys or initiatives that the Board and Board members could either support or organise.
  2. Updating the Health and Wellbeing Board's website ([www.sheffield.gov.uk/healthwellbeingboard](http://www.sheffield.gov.uk/healthwellbeingboard)) regularly with information, photographs and video clips when appropriate, and sending out a monthly e-newsletter. Information will be made available when requested on paper.
  3. Working in partnership. The Health and Wellbeing Board is by its very nature a partnership between the local authority, NHS and the citizens of Sheffield, and working together in partnership is a priority held by all Board members. The Health and Wellbeing Board will support Healthwatch as it fulfils its specific remit, as well as engaging with scrutiny committees as and when requested and appropriate.

### 4.3 Links to the Fairness Commission

- 4.3.1 The Health and Wellbeing Board welcomes the work and findings of the Fairness Commission in the city, and acknowledges the important role that the Health and Wellbeing Board itself can play in working to reduce inequality and deliver fairness across the system for all. Reducing health inequalities and delivering systems that meet the needs of Sheffield people is at the heart of the Joint Health and Wellbeing Strategy. The Strategy also has a focus on the wider determinants of health; that is, the things which make us healthy, happy and well, such as good quality employment and a positive built environment.
- 4.3.2 Over 2013-14, Sheffield's Health and Wellbeing Board will be working to ensure it plays its *specific* role, related to the Commission's report's recommendations, in:
  - Using its significant influence and authority to achieve better health outcomes for the people of Sheffield most in need.
  - Championing and challenging Government and partners where appropriate to work for a holistic approach to wellbeing in Sheffield and stand up for the city's needs.
  - Understanding through the JSNA the equity of health spend in the city and working to allocate it more fairly when required.
  - Playing a strong and leading role in addressing the wellbeing issues related to work.

Equally, the Health and Wellbeing Board's constituent organisations and partners will do their role in achieving the Commission's recommendations, for example with respect to carers, mental wellbeing, maternal health, and primary and community care.

### 4.4 Legal and Financial Implications

Over the 2013-14 financial year the Health and Wellbeing Board will not seek to directly commission services jointly. There are therefore no specific legal and

financial implications of the agenda and plan described above, other than those already commissioned and supported by the Board's constituent organisations.

#### **4.5 Conclusion**

This report has identified three main priority areas for the Health and Wellbeing Board over 2013-14, and sets out ten commitments for the Health and Wellbeing Board's over the ensuing year.

The Joint Health and Wellbeing Strategy and its expressed ambition to improve health and wellbeing for the people of Sheffield is at the heart of the Health and Wellbeing Board's plans for 2013-14. Its priorities, which have health inequalities and the purpose of the Fairness Commission at its heart, will underpin all of the Board's ongoing work.

#### **5.0 QUESTIONS FOR THE BOARD**

5.1 Does the Board endorse this plan for 2013-14?

#### **6.0 RECOMMENDATIONS**

6.1 That the Board endorse this plan and commit to working in partnership as a Board and with others in 2013-14.

#### **7.0 REASONS FOR THE RECOMMENDATIONS**

7.1 The Health and Wellbeing Board in Sheffield is a new partnership between key commissioners in the city. This plan sets out how the Board over the coming year can ensure it has quality evidence of needs, workable yet ambitious strategies for action, and meaningful dialogue with stakeholders and members of the public on a number of issues including inequality. This plan sets out how, in this first year as a Board, these elements can all work together.